

<u>Burlington Economic Development – Board of Directors Job Description</u>

Roles & Responsibilities of Burlington Economic Development Board Members

Board members provide independent and objective oversight to Burlington Economic Development. As a member of an inter-dependent, multi-disciplinary team, Board members are responsible for providing oversight in setting the goals, objectives, and strategic directions for Burlington Economic Development within its mandate. Collectively, members of the Board oversee the direction and performance of Burlington Economic Development and are accountable to City of Burlington Council.

Key Duties:

Strategic Leadership

In conjunction with other Board Members:

- Oversees the development of Burlington Economic Development's strategic framework (vision, mission, objectives, strategies) and ensures that the financial and operational plans of Burlington Economic Development are guided by the strategic framework.
- Focuses on strategic oversite and creates a clear line between the duties associated with the Board and executive management in handling the operations of the organization.
- Prepares for and attends all Board and Committee meetings in order to participate knowledgeably and meaningfully in all deliberations of the Board and at meetings with management staff, stakeholders and the public.
- Contributes to and makes assessments of Burlington Economic Development's performance through a probative and diligent assessment of prepared reports, analysis, options, and plans. Determines if further consultation is required.
- Makes decisions based on an independent assessment that considers the protection of the public interest, sound business practices, and compliance with laws and regulations.
- Appropriately manages operational, reputation and financial risk.
- Ensures plans and initiatives strike the right balance between prudent use of Burlington Economic Development resources and the provision of quality services to the public.
- Assists with the planning and achievement of the financial goals of Burlington Economic Development.
- Keeps abreast of trends in economic development and proposes strategies to solve problems or seize opportunities.
- Participates positively in discussions and strives to reach decisions of the Board by constructive discussion and consensus.



As an individual Member of the Board:

- Acts in keeping with a director's fiduciary duties of loyalty and duty of care to fulfill Burlington Economic Development's mandate.
- Acts with integrity and honesty in a non-partisan manner. Actions are guided by the best interests of Burlington Economic Development and the public.
- Brings personal knowledge and experience in a positive manner to all discussions of the Board.
- Works constructively with other Board members and builds positive relationships with management and stakeholders.
- Upholds the Board of Directors Code of Conduct including maintaining confidentiality on sensitive business matters that may be brought before the Board.
- Proactively identifies and manages potential conflicts of interest with the Board and Executive Director to ensure a separation between Burlington Economic Development business interests and individual business interests.
- Participates in committees.
- Acts as a business ambassador for Burlington by:
 - Proactively networking in the business community to raise awareness of the support available from Burlington Economic Development and connects the Burlington Economic Development team to business stakeholders
 - Support the Burlington Economic Development team in attracting investment to Burlington through existing business networks and forming a part of the Burlington pitch team

Burlington Economic Development Governance

In conjunction with other Board Members:

- Oversees the preparation of, and reviews and approves, all reports and planning documents.
- Makes decisions that are consistent with the mandate.
- Directs policy development whereby, and to ensure that, Burlington Economic Development uses public funds with integrity and honesty, and in Burlington Economic Development's and the public's interest.
- Ensures that performance measures and targets for Burlington Economic Development are established and monitored, and that they are both realistic and challenging.
- When necessary, directs corrective action be taken by management, arranges for audits as needed, and cooperates with any periodic reviews directed by City Council.
- Participates in the annual review of the Executive Director.
- As an individual Member of the Board:



- Stays informed of issues relevant to Burlington Economic Development and its stakeholders.
- Acts with integrity and honesty. Actions are guided by the strategic direction of the City of Burlington and the best interests of Burlington Economic Development and the public.
- Complies with the conflict of interest rules outlined in Burlington Economic Development's policy on Conflict of Interest.
- Discloses to the Chair any possible instances where the duties, role or interests may be in conflict with personal interests, and refrains from discussion and decision-making in such cases.
- o Is accountable for and supports decisions that are made by the Board as a whole.

Qualifications

- Knowledge of Burlington Economic Development and the associated stakeholder community.
- Clear understanding of the separate roles of Board Governance and Executive Director management.
- Experience in stewardship of resources belonging to others.
- Strategic leadership skills to influence direction and oversee the implementation of objectives that support an overall vision for Burlington Economic Development.
- Ability to communicate with clarity, confidence and sound judgment.
- Commitment to building successful relationships with individuals, teams, stakeholders, and partners.
- Track record of growing community credibility through leadership.
- Ability to solve problems through seeking out the opinions, ideas and input of others.
- Understanding of the requirements and challenges involved in turning strategies into actions leading to the development of sound business opportunities.
- Experience with analyzing and monitoring financial and operational plans as well as adjusting performance to meet desired results.
- Experience and ability to objectively balance competing interests and information and collaborate with others to reach decisions.
- Knowledge of and commitment to sound governance practices.
- Commitment to the protection of the public interest within the mandate of Burlington Economic Development.
- Knowledge of and commitment to a director's fiduciary responsibilities and standards of care, due diligence and loyalty.
- Strong business networks and connections which can be leveraged to bring the voice of business to the Burlington Economic Development Board of Directors
- Is a Burlington resident and/or an active member of Burlington's business community and business support organizations.
- ICD Designation or an interest in becoming an accredited director